

| ADULT SERVICES REVENUE BUDGET MONITORING REPORT SUMMARY       |  |                         |                         |  |                |                         |   |                              |   |  |                              |        |
|---|--|-------------------------|-------------------------|--|----------------|-------------------------|---|------------------------------|---|--|------------------------------|--------|
| PROJECTED OUT-TURN AS AT 30 NOVEMBER 2010                     |  |                         |                         |  |                |                         |   |                              |   |  |                              |        |
| Last Reported Projected Net Variance as at 31/10/2010<br>£000 | Service Division                                       | Net Expenditure         |                         |  |                |                         |   |                              |   |  | Revised Financial RAG Status | * Note |
|   |  | Original Budget<br>£000 | Proj'd out turn<br>£000 | Variance (Over (+) / Under (-) Spend) to Original Budget<br>£000 | Revised Budget | Proj'd out turn<br>£000 | Variance (Over (+) / Under (-) Spend) to Revised Budget<br>£000 | Current Financial RAG Status | Financial Impact of Management Action<br>£000 | Revised Projected Year end Variance Over(+)/Under(-) spend<br>£000 |                              |        |
|   | <b><u>Commissioning, Quality &amp; Performance</u></b> |                         |                         |  |                |                         |   |                              |   |  |                              |        |
| (89)  | Adult Services Business Unit                           | 3,177                   | 3,068                   | (110)  | 3,167          | 3,068                   | (100)   | Green                        | 0   | (100)  | Green                        |        |
| (24)  | CQP Management   | 205                     | 181                     | (24)   | 205            | 181                     | (24)  | Green                        | 0   | (24)   | Green                        |        |
| 46  | Planning Workforce & Compliance                        | 621                     | 630                     | 9  | 603            | 630                     | 27  | Amber                        | 0   | 27   | Amber                        |        |
| 9   | Performance Information & Quality                      | 617                     | 639                     | 22   | 527            | 639                     | 112   | Red                          | 0   | 112  | Red                          |        |
| 0   | Supporting People                                      | 97                      | 97                      | 0  | 97             | 97                      | 0   | Green                        | 0   | 0  | Green                        |        |
| (58)  | <b>Total Commissioning &amp; Partnerships</b>          | <b>4,716</b>            | <b>4,614</b>            | <b>(102)</b>   | <b>4,598</b>   | <b>4,614</b>            | <b>16</b>   |                              | <b>0</b>                                      | <b>16</b>  |                              | 1      |
|   | <b><u>Assessment &amp; Care Management</u></b>         |                         |                         |  |                |                         |   |                              |   |  |                              |        |
| (463)   | Older People Assessment & Care Management              | 24,080                  | 23,783                  | (297)  | 23,680         | 23,783                  | 103   | Amber                        | 0   | 103  | Amber                        | 2      |
| (336)   | Physical Dis Assessment & Care Management              | 7,015                   | 6,650                   | (366)  | 6,765          | 6,650                   | (116)   | Green                        | 0   | (116)  | Green                        | 3      |
| (799)   | <b>Total Assessment Care Management</b>                | <b>31,096</b>           | <b>30,433</b>           | <b>(663)</b>   | <b>30,446</b>  | <b>30,433</b>           | <b>(13)</b>   |                              | <b>0</b>                                      | <b>(13)</b>  |                              |        |
| (39)  | <b><u>Older People Independent Living</u></b>          | 1,871                   | 1,819                   | (52)   | 1,871          | 1,819                   | (52)  | Green                        | 0   | (52)   | Green                        | 4      |
|   | <b><u>Health &amp; Well Being</u></b>                  |                         |                         |  |                |                         |   |                              |   |  |                              |        |
| 344   | Older People Health & Well Being                       | 13,904                  | 14,210                  | 305  | 13,904         | 14,210                  | 305   | Amber                        | 0   | 305  | Amber                        | 5      |
| (237)   | Learning Disabilities                                  | 16,010                  | 15,766                  | (244)  | 15,910         | 15,766                  | (144)   | Green                        | 0   | (144)  | Green                        | 6      |
| (79)  | Mental Health  | 4,568                   | 4,455                   | (113)  | 4,568          | 4,455                   | (113)   | Green                        | 0   | (113)  | Green                        | 7      |
| 28  | <b>Total Health &amp; Well Being</b>                   | <b>34,482</b>           | <b>34,431</b>           | <b>(51)</b>  | <b>34,382</b>  | <b>34,431</b>           | <b>49</b>   |                              | <b>0</b>                                      | <b>49</b>  |                              |        |
| (868)   | <b>Total Adult Services</b>                            | <b>72,165</b>           | <b>71,297</b>           | <b>(868)</b>   | <b>71,297</b>  | <b>71,297</b>           | <b>0</b>  | <b>Green</b>                 | <b>0</b>                                      | <b>0</b>   |                              |        |

**Reason for Variance(s), Actions Proposed and Intended Impact on Performance**

**NOTES Reasons for Variance(s) and Proposed Actions**

*or under performance against income targets) and actions proposed intended to address budget variances on Key Performance*

|   |  |
|---|--|
|   | <p><b><u>Main Reasons for Variance</u></b></p>   |
| 1 | <p><b><u>Commissioning &amp; Partnerships</u></b></p> <p>Pressures on unfunded posts are being offset by vacancies, secondments and Voluntary Early Retirements approved as part of the review of Policy and Performance. Government announcement to cut Supporting People Admin grant (£162k) has been contained within procurement process and non recruitment to vacant posts.</p>  |
|   | <p><b><u>Assessment and Care Management</u></b></p>  |
| 2 | <p><u>Older Peoples Services (Independent)</u></p> <p>Overspends on Independent Sector Home Care budget (+£550k) and Direct Payments (+£155k).<br/>Underspend on independent residential and nursing care due to placements less than forecast (-47) and additional funding from health and property charges (-£301k).<br/>Slippage on recruitment to vacant posts within Assessment and Care Management (-£315k).</p>   |
| 3 | <p><u>Physical &amp; Sensory Disabilities</u></p> <p>Slippage of establishing Shared Lives Scheme (-£150k). Vacancies within Safeguarding Team (-£40k).<br/>Continuing health care income on supported living scheme at Rig Drive (-£66K) and underspend on Crossroads contract (-£80k).<br/>Pressure on Independent Sector domiciliary care (+£80K) due to continue increase in demand (additional 60 clients = 787 hours since April)<br/>Further demand for Direct Payments (+ 20 clients since April) reduced by one off income from Supporting People (+£164k).</p>   |
| 4 | <p><b><u>Independent Living</u></b></p> <p>Forecast additional income within Rothercare Direct (-£42k) plus slippage on vacant posts within Extra Care Housing (-£10k).</p>  |
|   | <p><b><u>Health and Well Being</u></b></p>   |
| 5 | <p><u>Older Peoples Services (In House)</u></p> <p>Forecast shortfall against income budget for In house Residential care (+£330k) plus overspend on employee costs due to agency and sickness cover (+£160k).<br/>Continue overspend on In House Home Care employees costs (+£229k) due to contract hours being greater than hours delivered.<br/>Underspend on Extra Care Housing costs (-£266k).<br/>Forecast underspend on Transport (-£125k) due to additional income and savings on leasing costs.<br/>Slippage on Income from Day Care Transport and new day care charge (+£123k) reduced by underspend on employee costs due to vacancies and running costs (£-84k).</p> |
| 6 | <p><u>Learning Disabilities</u></p> <p>Recurrent overspend against budget on day care transport (+£293k).<br/>Admissions to residential care less than forecast plus additional health funding (-£459k).</p>   |
| 7 | <p><u>Mental Health</u></p> <p>Projected underspend on residential care due to additional discharges (-£111k) .<br/>Underspend on Assessment &amp; Care Management due to vacancies (-£35k)<br/>Projected overspend on Direct Payments (+£105k) - an additional 61 clients since April being offset by reduction in Richmond Fellowship SLA (-£62k).</p>   |
|   | <p><b><u>Proposed Actions to Address Variance</u></b></p> <p>Budget performance clinics continue to meet monthly to monitor financial performance against approved budget.<br/>Close monitoring of the impact of winter pressures over the coming months is essential in order to contain any additional budget pressures within the approved cash limit.</p>  |